PHE

— PARTS HOLDING EUROPE —

Press Release

2026 Half-Year Results

PHE (Parts Holding Europe) delivers solid growth in H1 2026, driven by strong organic momentum and high-performing acquisitions

Arcueil, September 10, 2026 – PHE (Parts Holding Europe) reports solid results for the first half of 2026. Group revenue reached €1,609.9 million, up 10.4% compared with the first half of 2025. This performance was driven by 6.0% organic growth, ahead of market growth, complemented by the contribution from recent acquisitions, particularly in Spain.

Current EBITDA reached €211 million, up 15.2% compared with the first half of 2025, bringing the current EBITDA margin to 13.1%, an increase of 50 basis points. Excluding the impact of acquisitions, current EBITDA increased by 9.6%, driven by an improvement in gross margin, alongside continued control of operating and personnel costs.

The Group's organic growth was notably supported by strong momentum in its international operations (+11.2%), driven by Italy and Spain. In France, business grew organically by 2.8%, demonstrating the resilience of the Group's core business despite a slowdown linked to higher fuel costs and the absence of government support. International operations now account for 43% of Group revenue, compared with 39% in H1 2025.

Stéphane Antiglio, President of PHE, said: *“The first half of 2026 confirms the strength of our business model and our ability to combine growth and profitability in an environment that remains challenging. The outstanding performance of our French operations, combined with strong international momentum and the successful integration of our latest acquisitions in Spain, demonstrates the strength of our organisation and our ability to seize growth opportunities. These results give us confidence as we enter the second half of the year and continue to develop the Group, serving our customers and partners. I would like to thank all our employees for their commitment, dedication and contribution to PHE's performance.”*

H1 2026 Highlights

- March 2026 – Acquisition of an 80% stake in Suministros Dama, a Spanish supplier of garage equipment and automotive parts for private-label brands.
- April 2026 – Mr. Lilian Leroux joined PHE as Group Deputy CEO. An engineer by training and an INSEAD graduate, he brings extensive international experience, including senior executive positions at Faiveley Transport and Wabtec.
- May 2026 – Acquisition of a 51% stake in the Spanish Polaris and Regueira groups, consolidated from June 1, 2026.
- May 2026 – Mr. Cyrille Flamant, previously Deputy CFO, was appointed Group CFO of PHE.

About Parts Holding Europe (PHE)

Parts Holding Europe (PHE) is a leading independent distributor of spare parts for passenger cars and heavy-duty vehicles in Western Europe, with operations in France, Belgium, the Netherlands, Luxembourg, Italy, Spain and the Republic of Ireland. Through its activities, the Group contributes to affordable and sustainable mobility.

With 12,000 employees, PHE, backed by its shareholder, the listed family-owned investment company D'Ieteren Group, generated consolidated revenue of approximately €3 billion in 2025.

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